

2021/22 Revised Estimate	2021/22 Revised Estimate		2021/22 Outturn	
	£	£	£	£
BUILDING CONTROL				
Chargeable work 2021/22 net nil		-		2,509
CAPITAL INVESTMENT				
Boundary Wall Works to St Chad's Church (PH decision 28/5/20) - 20/21 capital slippage		(59,750)		(32,487)
Use of Reserve to fund works to Fleetwood Market Outdoor Area		(14,500)		(4,467)
Security Improvements at Fleetwood Market (PH decision 23/12/21)		(55,440)		(15,390)
Cable replacement Beach Bungalow Phase 1 Works (PH decision 17/02/22)		(21,450)		(21,450)
2021/22 Top Up to fund Fleetwood Market Decarbonisation Project Manager		-		22,800
		(151,140)		(50,994)
ELECTIONS				
Annual provision May 2023 Borough Elections		41,217		41,217
HOMELESSNESS				
Temp Housing First Engagement Officer (ODR 26/5/21)		(29,080)		-
Lead Rapid Rehousing Officer (ODR 28/6/21)		(970)		-
Additional Temp Housing Options Advisor (ODR 29/6/21)		(23,860)		-
2021/22 top up to fund future expenditure (5140)		-		55,395
2021/22 draw down to fund homelessness expenditure (5140)		(94,480)		(79,248)
2021/22 draw down to fund care and repair expenditure (5221)		(40,000)		(28,000)
		(188,390)		(51,853)
INSURANCE				
Annual set aside for possible claims		40,000		40,000
Use of reserve to cover new claims		-		(788)
		40,000		39,212
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review		33,630		148,832
Replacing core IT network (PH decision 25/6/20) - 20/21 capital & revenue slippage		(64,885)		(39,476)
Tablet devices for Councillors (19/20 slippage)		(5,093)		-
Additional Rolling Replacement Hardware Programme		(86,000)		(86,000)
Virtual Desktop Infrastructure Storage Area Network Replacement (PH decision 08/09/21)		(30,700)		(30,704)
2021/22 Top Up to Investment - IT Strategy Reserve		-		498,895
		(153,048)		491,547
LAND CHARGES				
Chargeable work 2021/22 net nil		-		(12,562)
LEISURE MANAGEMENT				
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 3 of 4)		7,380		7,382
2021/22 Top Up to Leisure Management Reserve		-		250,000
		7,380		257,382
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)		(176,689)
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)		(176,166)
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)		(71,250)
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)		(72,037)
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)		(72,607)
2021/22 Top Up to Council Tax Equalisation Reserve		-		1,137,498
		(568,749)		568,749
NON-DOMESTIC RATES EQUALISATION				
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy		3,294,190		4,410,973
Use of Reserve to fund Collection Fund Deficit		(5,183,910)		(5,183,907)
		(1,889,720)		(772,934)
PERFORMANCE REWARD INITIATIVES				
Fleetwood Beach Wheelchair (PH decision 3/8/20) - 20/21 slippage		(950)		-
Draw down of funds - transfer to Value For Money Reserve		(21,564)		(22,514)
		(22,514)		(22,514)
PROPERTY INVESTMENT FUND				
Use of reserve to fund property acquisition (Cabinet decision Dec 2021)		(2,863,127)		(29,732)
VALUE FOR MONEY				
Migration to hosted Revs & Bens software system (PH decision 28/7/20)		(50,500)		(50,500)
Procurement and Implementation of a Citizen Access Portal (19/20 capital slippage)		(62,417)		(4,457)
Cash Receipting System Upgrade (19/20 capital slippage)		(24,746)		(24,746)
Financial Management System (PH decision 24/06/21)		(61,820)		(46,075)
HR back scanning (20/21 slippage)		(6,810)		(6,810)
Fully hosted EDMS system (PH decision 23/12/21)		(88,710)		(12,333)
New Burdens funding		-		36,550
Transfer from Performance Reward Initiative Reserve		-		22,514
		(295,003)		(85,857)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 2 of 8)		239,375		239,375
Top Up to fund replacement vehicles		337,774		337,774
Use of Reserve to fund vehicle replacements/adaptations.		(411,519)		(53,817)
Additional Income MOT Centre Top Up Reserve to replace equipment		3,000		9,117
		168,630		532,449
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(24)
Hillhouse EZ infrastructure funding (PH decision 20/8/20) - 20/21 slippage		(68,480)		(57,273)
Top Up from Growth identified in NNDR1/NNDR3 Returns		-		72,808
		(118,430)		15,511
2021/22 TOTAL NET TRANSFER TO/(FROM) RESERVES		(5,992,894)		922,130

2022/23 Estimated Position

	2022/23 Original Estimate		2022/23 Updated Estimate	
	£	£	£	£
BUILDING CONTROL				
Chargeable work 2022/23 net nil		-		-
CAPITAL INVESTMENT				
Security Improvements at Fleetwood Market (PH decision 23/12/21 - 21/22 capital slippage)		-		(40,050)
ELECTIONS				
Annual provision May 2023 Borough Elections.		41,217		41,217
HOMELESSNESS				
2022/23 draw down to fund homelessness expenditure (5140)	(48,290)		(48,290)	
2022/23 draw down to fund care and repair expenditure (5221)	(40,000)		(40,000)	
		(88,290)		(88,290)
INSURANCE				
Annual set aside for possible claims	40,000		40,000	
Thornton Cleveleys duck pond shelter reconstruction works (PH decision 18/08/22)	-		(16,962)	
Butts Close Industrial Estate insurance excess (21/22 slippage)	-		(10,000)	
		40,000		13,038
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review	51,425		51,425	
Replacing core IT network (PH decision 25/6/20) - 20/21 slippage	(26,084)		(26,084)	
Additional Rolling Replacement Hardware Programme	(86,000)		(86,000)	
Use of reserve to fund ICT developments	(369,100)		(369,100)	
Use of reserve to fund inflationary increases	-		(61,240)	
Purchase of new ICT equipment to facilitate hybrid working (PH decision 04/04/22)	-		(30,000)	
		(429,759)		(520,999)
LEISURE MANAGEMENT				
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	7,380		7,380	
Increased subsidy estimated to be required in 2022/23	(250,000)		(250,000)	
Green infrastructure audit and related strategy development (PH decision 04/04/22)	-		(32,000)	
Replacement surfacing at the splash pad at Fleetwood Leisure Centre (PH decision 27/04/22)	-		(25,950)	
Use of reserve to fund inflationary increases	-		(4,390)	
Fleetwood Leisure Centre procurement of essential equipment (hoist) (PH decision 29/07/22)	-		(8,660)	
		(242,620)		(313,620)
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze	(176,689)		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze	(176,166)		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze	(71,250)		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze	(72,037)		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze	(72,607)		(72,607)	
		(568,749)		(568,749)
NON-DOMESTIC RATES EQUALISATION				
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy	4,506,060		4,506,060	
Use of Reserve to fund Collection Fund Deficit & Baseline Funding Deficit	(4,894,900)		(4,894,900)	
Release of retained levy	-		(624,450)	
		(388,840)		(1,013,290)
PROPERTY INVESTMENT FUND				
Use of reserve to fund property acquisition (Cabinet decision Dec 2021 - 21/22 revenue & capital slippage)		(43,773)		(2,876,690)
VALUE FOR MONEY				
Migration to hosted Revs & Bens software system (PH decision 28/7/20)	(50,500)		(50,500)	
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-		(44,650)	
Use of reserve to fund inflationary increases	-		(170,710)	
Implementation of a Citizen Access Portal (21/22 capital slippage)	-		(57,960)	
		(50,500)		(323,820)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 3 of 8)	239,375		239,375	
Top Up to fund vehicle replacement	336,304		336,304	
Use of Reserve to fund vehicle replacements/adaptations (incl 2021/22 capital slippage)	(155,200)		(512,902)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		3,000	
		423,479		65,777
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2022/23 TOTAL NET TRANSFER (FROM) RESERVES		(1,357,785)		(5,675,426)

2023/24 Estimated Position

	2023/24 Original Estimate		2023/24 Updated Estimate	
	£	£	£	£
BUILDING CONTROL				
Chargeable work 2023/24 net nil		-		-
CAPITAL INVESTMENT		-		-
ELECTIONS				
Annual provision May 2023 Borough Elections	41,217		41,217	
Use of Reserve for Borough Elections in 2023	(164,868)		(164,868)	
		(123,651)		(123,651)
HOMELESSNESS		-		-
INSURANCE				
Annual set aside for possible claims		40,000		40,000
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review	49,930		49,930	
Additional Rolling Replacement Hardware Programme	(86,000)		(86,000)	
Use of reserve to fund inflationary increases	-		(132,810)	
Use of reserve to fund ICT developments	(104,500)		(104,500)	
		(140,570)		(273,380)
LEISURE MANAGEMENT				
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	1,240		1,240	
Use of reserve to fund inflationary increases	-		(9,300)	
		1,240		(8,060)
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze	(176,689)		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze	(176,166)		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze	(71,250)		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze	(72,037)		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze	(72,607)		(72,607)	
		(568,749)		(568,749)
NON-DOMESTIC RATES EQUALISATION				
Release of retained levy	-			(624,450)
PROPERTY INVESTMENT FUND		-		-
VALUE FOR MONEY				
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-		-	(14,180)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 4 of 8)	239,375		239,375	
Top Up to fund vehicle replacement	333,310		333,310	
Use of Reserve to fund vehicle replacements/adaptations	(149,500)		(149,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		3,000	
		426,185		426,185
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2023/24 TOTAL NET TRANSFER (FROM) RESERVES		(415,495)		(1,196,235)

2024/25 Estimated Position

	2024/25 Original Estimate		2024/25 Updated Estimate	
	£	£	£	£
BUILDING CONTROL				
Chargeable work 2024/25 net nil		-		-
CAPITAL INVESTMENT		-		-
ELECTIONS				
Annual provision May 2027 Borough Elections.		41,217		41,217
HOMELESSNESS		-		-
INSURANCE				
Annual set aside for possible claims.		40,000		40,000
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review.	49,930		49,930	
Use of reserve to fund inflationary increases	-		(117,230)	
Additional Rolling Replacement Hardware Programme.	(86,000)		(86,000)	
		(36,070)		(153,300)
LEISURE MANAGEMENT				
Use of reserve to fund inflationary increases	-			(8,230)
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze	(176,689)		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze	(176,166)		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze	(71,250)		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze	(72,037)		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze	(72,607)		(72,607)	
		(568,749)		(568,749)
NON-DOMESTIC RATES EQUALISATION				
Release of retained levy	-			(624,450)
PROPERTY INVESTMENT FUND		-		-
VALUE FOR MONEY				
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-		-	(14,180)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 5 of 8)	239,375		239,375	
Top Up to fund vehicle replacement	333,310		333,310	
Use of Reserve to fund vehicle replacements/adaptations	(302,500)		(302,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		3,000	
		273,185		273,185
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2024/25 TOTAL NET TRANSFER (FROM) RESERVES		(300,367)		(1,064,457)

2025/26 Estimated Position	2025/26 Original Estimate		2025/26 Updated Estimate	
	£	£	£	£
BUILDING CONTROL				
Chargeable work 2025/26 net nil	-		-	
CAPITAL INVESTMENT				
ELECTIONS				
Annual provision May 2027 Borough Elections	41,217		41,217	
HOMELESSNESS				
INSURANCE				
Annual set aside for possible claims	40,000		40,000	
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review	49,930		49,930	
Additional Rolling Replacement Hardware Programme	(86,000)		(86,000)	
Use of reserve to fund inflationary increases	-		(96,540)	
Use of reserve to fund ICT developments	(35,000)		(35,000)	
		(71,070)		(167,610)
LEISURE MANAGEMENT				
Use of reserve to fund inflationary increases	-		-	(6,800)
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze	-		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze	-		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze	-		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze	-		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze	-		(72,607)	
				(568,749)
NON-DOMESTIC RATES EQUALISATION				
Release of retained levy	-		-	(624,450)
PROPERTY INVESTMENT FUND				
VALUE FOR MONEY				
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-		-	(14,180)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 6 of 8)	239,375		239,375	
Top Up to fund vehicle replacement	333,310		333,310	
Use of Reserve to fund vehicle replacements/adaptations	(215,000)		(215,000)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		3,000	
		360,685		360,685
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2025/26 TOTAL NET TRANSFER TO/(FROM) RESERVES		320,882		(989,837)
2026/27 Estimated Position				
BUILDING CONTROL				
Chargeable work 2026/27 net nil	-		-	
CAPITAL INVESTMENT				
ELECTIONS				
Annual provision May 2027 Borough Elections	41,217		41,217	
HOMELESSNESS				
INSURANCE				
Annual set aside for possible claims	40,000		40,000	
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review	49,930		49,930	
Use of reserve to fund inflationary increases	-		(71,730)	
Additional Rolling Replacement Hardware Programme	(86,000)		(86,000)	
		(36,070)		(107,800)
LEISURE MANAGEMENT				
Use of reserve to fund inflationary increases	-		-	(5,070)
COUNCIL TAX EQUALISATION				
Fund Council Taxpayer income foregone from 11/12 freeze	-		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze	-		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze	-		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze	-		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze	-		(72,607)	
				(568,749)
NON-DOMESTIC RATES EQUALISATION				
Release of retained levy	-		-	(624,450)
PROPERTY INVESTMENT FUND				
VALUE FOR MONEY				
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-		-	(14,180)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 7 of 8)	239,375		239,375	
Top Up to fund vehicle replacement	333,310		333,310	
Use of Reserve to fund vehicle replacements/adaptations	(404,500)		(404,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		3,000	
		171,185		171,185
RINGFENCED - ENTERPRISE ZONE GROWTH				
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2026/27 TOTAL NET TRANSFER TO/(FROM) RESERVES		166,382		(1,117,797)